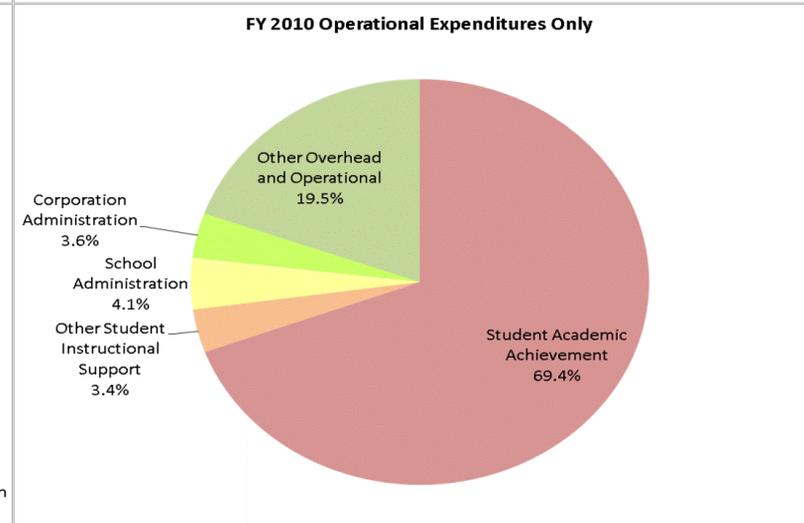
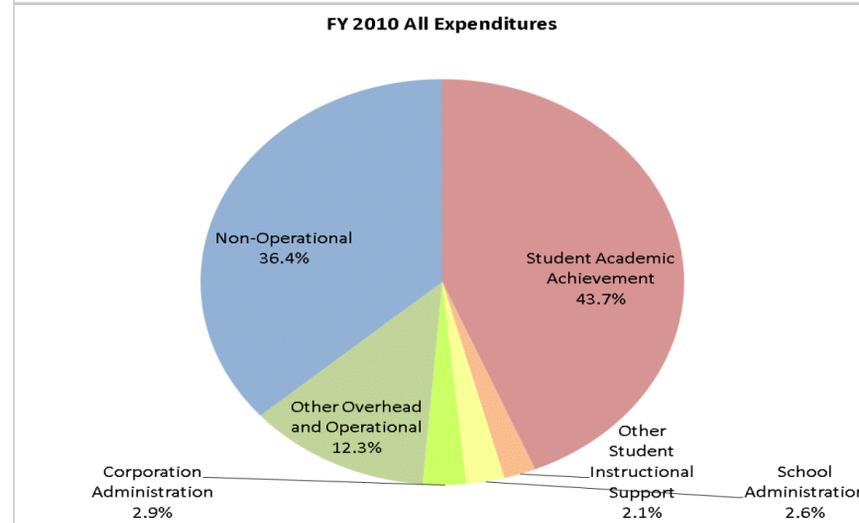
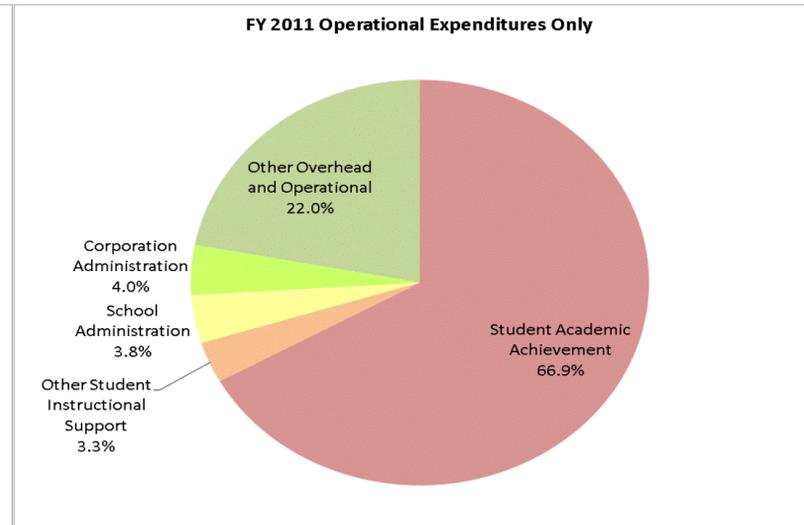
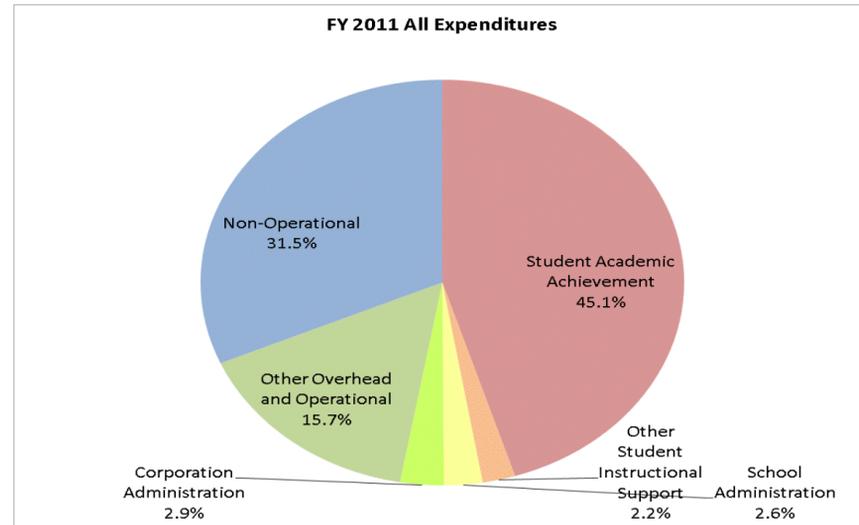


School Corporation Expenditures by Expenditure Type
Biannual Financial Report Data July 2010 - June 2011
Concord Community Schools (2270)

Concord Community Schools (2270)

Student Instructional Category	FY01 % of Total		FY06 % of Total		FY10 % of Total		FY11 % of Total	
	FY 2001	Exp	FY 2006	Exp	FY 2010	Exp	FY 2011	Exp
Student Academic Achievement	\$17,667,137	50.2%	\$26,308,111	56.8%	\$26,381,837	43.7%	\$24,910,278	45.1%
Student Instructional Support	\$2,311,174	6.6%	\$2,324,716	5.0%	\$2,835,376	4.7%	\$2,628,542	4.8%
Overhead and Operational	\$6,822,267	19.4%	\$7,686,860	16.6%	\$9,146,109	15.2%	\$10,266,678	18.6%
Nonoperational	\$8,390,516	23.8%	\$10,030,517	21.6%	\$21,982,303	36.4%	\$17,388,362	31.5%
Grand Total	\$35,191,095		\$46,350,203		\$60,345,625		\$55,193,859	

	FY 2001	FY 2006	FY 2010	FY 2011
Student Instructional Expenditures (Academic Achievement plus Support)	56.8%	61.8%	48.4%	49.9%



**School Corporation Expenditures by Expenditure Type
Biannual Financial Report Data July 2010 - June 2011
Concord Community Schools (2270)**

Student Instructional Category	Account	FY 2001	FY 2006	FY 2010	FY 2011	10 Year Increase	5 Year Increase	1 Year Increase
Student Academic Achievement								
	11050 Regular Programs; Full Day Kindergarten		\$60,322	\$916,988	\$967,460		> 500%	6%
	11100 Regular Programs; Elementary	\$5,290,751	\$6,187,117	\$8,876,869	\$9,315,397	76%	51%	5%
	11200 Regular Programs; Middle/Junior High	\$1,652,962	\$2,005,318	\$2,671,653	\$2,533,474	53%	26%	-5%
	11300 Regular Programs; High School	\$2,984,296	\$3,709,678	\$5,096,672	\$5,010,580	68%	35%	-2%
	11460 Vocational Education; Occupational Home Economics	\$95,636	\$34,545	\$119,656	\$124,015	30%	259%	4%
	11470 Vocational Education; Business Education	\$37,929	\$62,148	\$329,584	\$309,375	> 500%	398%	-6%
	11480 Vocational Education; Industrial Education A	\$63,803		\$309,990	\$221,609	247%		-29%
	11510 Vocational Education; Cooperative Education			\$384	\$177			-54%
	11630 Regular Programs; Alternative Education Programs; High School			\$83,187	\$82,516			-1%
	11910 Other Regular Programs; Competency Testing	\$331,871	\$365,395	\$1,615	\$1,603	-100%	-100%	-1%
	12110 Gifted And Talented; Gifted and Talented	\$199,799	\$181,921	\$343,362	\$206,850	4%	14%	-40%
	12150 Gifted And Talented; High Ability Student Programs			\$293				-100%
	12210 Mental Disabilities; Mild Mental Disabilities	\$129,792	\$168,851	\$152,653	\$140,570	8%	-17%	-8%
	12220 Mental Disabilities; Moderate Mental Disabilities	\$56,735	\$2,461	\$2,276	\$1,347	-98%	-45%	-41%
	12320 Physical Impairment; Multiple Disabilities	\$59,001	\$148,530	\$260,629	\$257,451	336%	73%	-1%
	12340 Physical Impairment; Hearing Impairment			\$891				-100%
	12350 Physical Impairment; Homebound	\$15,907	\$10,232	\$50,817	\$47,141	196%	361%	-7%
	12410 Emotional Disabilities; Emotional Disabilities; Full Time	\$112,864	\$161,599	\$193,754	\$182,852	62%	13%	-6%
	12510 Culturally Different; Communication Disorders	\$124,899	\$75,038	\$110,117	\$23,010	-82%	-69%	-79%
	12610 Learning Disability	\$489,062	\$713,872	\$994,447	\$945,372	93%	32%	-5%
	12710 Equal Opportunity At Risk	\$13,461	\$11,078	\$10,466	\$6,693	-50%	-40%	-36%
	12810 Special Education Preschool	\$42,685	\$273,189	\$112,143	\$202,540	374%	-26%	81%
	12900 Other Special Programs	\$15,072	\$332,903	\$738,326	\$561,280	> 500%	69%	-24%
	14100 Summer School Programs; Elementary	\$166,613	\$119,622	\$168,593	\$156,236	-6%	31%	-7%
	14200 Summer School Programs; Middle/Junior High School	\$13,554	\$13,679	\$39,070	\$35,750	164%	161%	-8%
	14300 Summer School Programs; High School	\$103,396	\$125,799	\$95,851	\$69,643	-33%	-45%	-27%
	15100 Enrichment Programs; Non-Credit		\$1,000				-100%	
	16100 Remediation Testing	\$17,955	\$39,321	\$862		-100%	-100%	-100%
	16200 Preventive Remediation	\$233,160	\$212,754	\$407,927	\$169,240	-27%	-20%	-59%
	17300 Payments to Other Governmental Units Within State; Area Vocational School (Participa	\$274,228	\$231,918	\$333,892	\$410,422	50%	77%	23%
	17400 Payments to Other Governmental Units Within State; Joint Services and Supply; Specir	\$886,651	\$1,053,778	\$1,678,964	\$1,163,964	31%	10%	-31%
	17600 Payments to Other Governmental Units Within State; Joint Services and Supply; Other	\$291,070	\$167,498	\$177,576	\$92,823	-68%	-45%	-48%
	22110 Improvement of Instruction; Service Area Direction	\$118,078	\$119,739	\$242,747	\$180,614	53%	51%	-26%
	22120 Improvement of Instruction; Instruction and Curriculum Development	\$120,116	\$214,104	\$439,637	\$332,688	177%	55%	-24%
	22210 Library/Media Services; Service Area Direction		-\$5,185					
	22220 Library/Media Services; School Library	\$266,690	\$207,165	\$311,202	\$298,565	12%	44%	-4%
	22230 Library/Media Services; Audiovisual	\$29,039	\$37,021	\$45,778	\$39,860	37%	8%	-13%
	22250 Library/Media Services; Computer Assisted Instruction Services	\$264,553	\$76,320	\$142,541	\$135,456	-49%	77%	-5%
	22310 Instruction, Related Technology; Technology Service Supervision and Administration		\$48,070	\$125,340	\$126,927		164%	1%
	22320 Instruction, Related Technology; Student Learning Centers			\$223,520	\$254,282			14%
	22360 Instruction, Related Technology; Network Support		\$328,841	\$92,450	\$68,255		-79%	-26%
	22900 Other Support Service, Instructional Staff				\$87,552			
	25520 Textbooks for Rent or Resale; Textbooks, Workbooks, and Repairs	\$197,191	\$487,662	\$479,114	\$146,690	-26%	-70%	-69%
	26497 2007 Account Code - Teachers Retirement Fund	\$668,012	\$937,948					
Student Academic Achievement Total		\$15,366,832	\$18,921,251	\$26,381,837	\$24,910,278	62%	32%	-6%
Student Instructional Support								
	21120 Attendance and Social Work Services; Attendance Services	\$21,687	\$19,549	\$37,248	\$38,121	76%	95%	2%
	21130 Attendance and Social Work Services; Social Work Services	\$4,938	\$2,725	\$1,131	\$280	-94%	-90%	-75%
	21220 Guidance Services; Counseling Services	\$637,584	\$678,575	\$930,733	\$858,759	35%	27%	-8%
	21290 Guidance Services; Other Guidance Services	\$43,636	\$7,735	\$7,422	\$10,655	-76%	38%	44%
	21340 Health Services; Nurse Services	\$173,237	\$202,457	\$313,905	\$294,769	70%	46%	-6%
	21390 Health Services; Other Health Services			\$748				-100%
	21420 Psychological Testing	\$51,738	\$532	\$350	\$350	-99%	-34%	0%
	21520 Speech Pathology and Audiology Services; Speech Pathology Services			\$267				-100%
	21890 Special Education Administration; Other Special Education Administration		\$3,008	\$489	\$1,697		-44%	247%
	21990 Other Support Services, Students; Other Student Services				\$3,644			
	24100 Office of The Principal	\$1,027,670	\$999,708	\$1,541,198	\$1,419,279	38%	42%	-8%

School Corporation Expenditures by Expenditure Type
Biannual Financial Report Data July 2010 - June 2011
Concord Community Schools (2270)

Student Instructional Category	Account	FY 2001	FY 2006	FY 2010	FY 2011	10 Year Increase	5 Year Increase	1 Year Increase
	24900 Other Support Services, School Administration		\$1,464	\$1,885	\$988		-33%	-48%
Student Instructional Support Total		\$1,960,489	\$1,915,753	\$2,835,376	\$2,628,542	34%	37%	-7%
Overhead and Operational								
	23120 Board of Education; Service Area Assistants	\$34,904	\$36,576	\$31,636	\$25,581	-27%	-30%	-19%
	23150 Board of Education; Legal Services	\$56,845	\$71,506	\$92,111	\$101,525	79%	42%	10%
	23160 Board of Education; Promotion Expenses	\$3,464	\$3,050	\$1,006	\$3,861	11%	27%	284%
	23210 Executive Administration; Office of The Superintendent	\$257,931	\$305,752	\$437,155	\$439,733	70%	44%	1%
	23290 Executive Administration; Other Executive Administration Services	\$11,984	\$10,349	\$9,337	\$4,577	-62%	-56%	-51%
	25110 Fiscal Services; Office of The Business Manager	\$60,593	\$101,759	\$134,407	\$185,511	206%	82%	38%
	25120 Fiscal Services; Service Area Direction	\$73,073	\$84,467	\$126,748	\$128,343	76%	52%	1%
	25150 Fiscal Services; Payroll Services		\$1,059	\$1,344	\$1,801		70%	34%
	25191 Other Fiscal Services; Refund of Revenue	\$17,622	\$15,239	\$42,229	\$19,376	10%	27%	-54%
	25195 Other Fiscal Services; Bank Account Service Charge	\$9,294	\$9,521	\$1,948	\$6,325	-32%	-34%	225%
	25196 Other Fiscal Services; Cash Change	\$1,625	\$1,525	\$1,150	\$2,010	24%	32%	75%
	25199 Other Fiscal Services; Other	\$2,323	\$1,106	\$2,698	\$5,052	118%	357%	87%
	25300 Printing, Publishing, and Duplicating Services		\$7,629	\$52,452	\$50,385		> 500%	-4%
	25400 Planning, Research, Development and Evaluation	\$2,064	\$710		\$1,250	-39%	76%	
	25750 Personnel Services; Health Services	\$2,331	\$5,860	\$5,971	\$5,113	119%	-13%	-14%
	25810 Administrative Technology Services; Technology Services Supervision And Administration			\$108,003	\$113,705			5%
	25840 Administrative Technology Services; Systems Operations			\$72,306	\$95,472			32%
	25850 Administrative Technology Services; Network Support			\$482,136	\$318,160			-34%
	25860 Administrative Technology Services; Hardware Maintenance And Support			\$137,857	\$105,577			-23%
	25890 Other Technology Services				\$800			
	26200 Operation and Maintenance of Plant Services; Maintenance of Buildings	\$2,067,211	\$2,301,171	\$2,699,910	\$2,849,980	38%	24%	6%
	26300 Operation and Maintenance of Plant Services; Maintenance of Grounds	\$125,247	\$104,743	\$158,599	\$172,252	38%	64%	9%
	26400 Operation and Maintenance of Plant Services; Maintenance of Equipment	\$668,157	\$693,893	\$579,382	\$667,590	0%	-4%	15%
	26495 2007 Account Code - Support Services, Central ; Other Staff Services ; Official Bonds	\$348	\$100					
	26500 Operation and Maintenance of Plant Services; Vehicle Maintenance (not buses)	\$34,266	\$360	\$8	\$1,595	-95%	343%	> 500%
	26600 Operation and Maintenance of Plant Services; Security Services			\$2,033	\$50,930			> 500%
	26700 Operation and Maintenance of Plant Services; Insurance	\$63,791	\$134,252	\$262,506	\$319,083	400%	138%	22%
	26800 Operation and Maintenance of Plant Services; Other Operation and Maintenance of Plant			\$39,045	\$26,859			-31%
	27010 Student Transportation; Service Area Direction	\$148,603	\$171,356	\$247,261	\$274,987	85%	60%	11%
	27100 Student Transportation; Vehicle Operation	\$453,273	\$657,949	\$824,074	\$874,992	93%	33%	6%
	27200 Student Transportation; Monitoring Services	\$10,545	\$33,735	\$64,676	\$71,137	> 500%	111%	10%
	27300 Student Transportation; Vehicle Servicing and Maintenance	\$216,025	\$353,464	\$394,601	\$500,722	132%	42%	27%
	27400 Student Transportation; Purchase of School Buses	\$422,026			\$398,752	-6%		
	27500 Student Transportation; Insurance on Buses	\$27,752	\$77,250	\$38,641	\$38,413	38%	-50%	-1%
	27700 Student Transportation; Contracted Transportation Services	\$337,123	\$127,487	\$134,576	\$137,059	-59%	8%	2%
	27900 Student Transportation; Other Student Transportation Services	\$79,259	\$66,627	\$35,265	\$113,180	43%	70%	221%
	27910 Student Transportation; Bus Driver Training			\$215	\$60			-72%
	31100 Food Services Operations; Service Area Direction	\$128,122	\$151,690	\$260,816	\$312,965	144%	106%	20%
	31200 Food Services Operations; Food Preparation and Dispensing	\$301,238	\$402,496	\$563,855	\$669,693	122%	66%	19%
	31400 Food Services Operations; Food Purchases	\$595,758	\$961,879	\$1,100,153	\$1,172,272	97%	22%	7%
Overhead and Operational Total		\$6,212,798	\$6,894,558	\$9,146,109	\$10,266,678	65%	49%	12%
Nonoperational								
	33100 Community Service Operations; Direction of Community Services		\$257				-100%	
	33200 Community Recreation	\$78,087	\$89,095	\$64,544	\$66,288	-15%	-26%	3%
	33300 Civic Services			\$86,674	\$93,158			7%
	33400 Athletic Coaches	\$253,865	\$252,313	\$352,643	\$345,083	36%	37%	-2%
	33910 High School Band Uniforms	\$959		\$3,328		247%		
	33990 Other Community Services; Other	\$6,731	\$17,217	\$22,119	\$76,371	> 500%	344%	245%
	41000 Facilities Acquisition and Construction; Land Acquisition and Development		\$85,000	\$69,538	\$1,324		-98%	-98%
	43000 Facilities Acquisition and Construction; Professional Services	\$41,690	\$48,871	\$395,400	\$228,681	449%	368%	-42%
	45100 Building Acquisition, Construction and Improvements	\$654,519	\$213,414	\$8,235,601	\$3,601,299	450%	> 500%	-56%
	45200 Building Acquisition, Construction and Improvement; Energy Savings Contracts			\$85,400	\$146,400			71%
	45400 Building Acquisition, Construction and Improvement; Sports Facilities		\$5,539	\$31,252	\$24,218		337%	-23%
	45500 Facilities Acquisition and Construction; Rent of Buildings, Facilities, and Equipment	\$825,706	\$530,382	\$745,929	\$662,514	-20%	25%	-11%
	46000 Facilities Acquisition and Construction; Purchase of Moveable Equipment		\$432	\$709,872	\$517,412		> 500%	-27%

School Corporation Expenditures by Expenditure Type
Biannual Financial Report Data July 2010 - June 2011
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Student Instructional Category	Account	FY 2001	FY 2006	FY 2010	FY 2011	10 Year Increase	5 Year Increase	1 Year Increase
	47000 Facilities Acquisition and Construction; Purchase of Mobile or Fixed Equipment	\$687,535	\$1,665,095	\$1,179,477	\$1,429,752	108%	-14%	21%
	49000 Facilities Acquisition and Construction; Other Facilities Acquisition and Construction		\$54,085	\$58,767	\$110,010		103%	87%
	51100 Debt Services; Principal on Debt; Bonds	\$605,000	\$820,000	\$1,510,000	\$360,000	-40%	-56%	-76%
	51600 Debt Services; Principal on Debt; Other Department of Local Government Finance Approved Debt		\$325,000				-100%	
	52100 Debt Services; Interest on Debt; Bonds	\$177,259	\$18,450	\$241,178	\$193,124	9%	> 500%	-20%
	52200 Debt Services; Interest on Debt; Temporary Loans	\$242,524	\$196,986	\$223,823	\$69,350	-71%	-65%	-69%
	52600 Debt Services; Interest on Debt; Other Department of Local Government Finance Approved Debt		\$111,535				-100%	
	53100 Debt Services; Lease Rental; Buildings ; Principal	\$4,749,830	\$5,497,488	\$4,935,000	\$5,430,000	14%	-1%	10%
	53150 Debt Services; Lease Rental; Buildings ; Interest			\$3,022,038	\$4,029,500			33%
	53200 Debt Services; Lease Rental; Equipment ; Principal			\$1,276				-100%
	59100 Other Debt Services Obligations; Registrars Fee		\$23,965	\$11,773	\$550		-98%	-95%
	59200 Other Debt Services Obligations; Bank Fee	\$5,150				-100%		
Nonoperational Total		\$8,328,856	\$9,955,122	\$21,982,303	\$17,388,362	109%	75%	-21%
Prorated By Fund								
	26491 2007 Account Code - PERF	\$311,152	\$356,125					
	26492 2007 Account Code - Social Security	\$1,307,343	\$1,525,369					
	26493 2007 Account Code - Workmen's Compensation	\$45,445	\$112,136					
	26494 2007 Account Code - Group Insurance	\$1,488,535	\$2,257,596					
	26496 2007 Account Code - Unemployment Compensation	\$2,286	\$5,908					
	26498 2007 Account Code - Severance / Early Retirement Pay	\$167,360	\$4,406,385					
Prorated By Fund Total		\$3,322,120	\$8,663,519					